

## Comparison of the exposure draft NFP Guidelines to the current regulatory landscape

These guidelines are extremely useful to schools in Victoria as a further reference in relation to considering potentially prohibited arrangements.

|                                                | NSW                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                         | VIC                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
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|                                                | NFP Guidelines 2023 exposure<br>draft                                                                                                                                                                                                                                                                                                                                                                                                                                                | NFP Guidelines (current)                                                                | Minimum Standards<br>Guidelines                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Source of<br>not-for-profit<br>obligation      | Section 83C(1) of the Education Act 1990 (NSW) ('the NSW Act')). <sup>1</sup>                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                         | Schedule 4, cl. 17 of the ETR<br>Regulations (i.e. the Minimum<br>Standards).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| When a school<br>operates for<br>profit        | 83C(2) of the NSW Act                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                         | Regulation 7 of the ETR<br>Regulations<br>Regulation 7A for PAA                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Explanation of<br>'operation of<br>the school' | <ul> <li>Explains at a high level that<br/>the operation of the school will<br/>generally encompass:</li> <li>The delivery of education at<br/>the school; and,</li> <li>the administration of the<br/>school.</li> <li>Added emphasis that a<br/>school's ethos/mission/pur-<br/>pose as set out in its governing<br/>document (e.g., constitution)<br/>can support determinations of<br/>relevant use of school assets or<br/>income for the operation of a<br/>school.</li> </ul> | Defers to s83C(2) language<br>and explains operation of<br>school through examples only | requirementsPAA requirements applieslanguage of 'for the conduct ofthe school' or 'for the benefitof the school'.Explanatory guidance of themeaning of conduct – of aschool, includes:• fundraising activities con-ducted solely for the school;and• the provision of goods andservices and other mattersor things to students attend-ing the school; and• the provision of other educa-tional services that are with-in the scope of the school'sregistration.Arguably, "conduct" provides a broadercoverage of arrangements that are notsimply transactional or administrativethat can be caught by the PAA require-ments. The language of "operation"under NSW regulations requires theelement of performance in relation toassets, income or payments. |

| Explanation<br>of 'reasonable<br>market value'                | Expands on the relevant<br>factors and types of records<br>the Minister will consider when<br>determining reasonable market<br>value under the first limb of<br>s83C(2). Introduces guidance<br>for real property and expands<br>on existing guidance in relation<br>to goods and services.<br>Explains the level of rigour and<br>documentation or procurement<br>process increases as the value<br>of the goods or service or<br>significance of the transaction<br>increases.                                                                                                                                                                                                                                                                | Focuses mostly on good and<br>services under s83(2) (b) and<br>defers to what is reasonable<br>market value in the context of<br>example transactions.                                                                                         | The PAA requirements expect<br>the application of "reasonable<br>market value currently<br>prevailing in the community."<br>The language mirrors NSW regulations<br>but there is argument for a<br>requirement to benchmark with like-<br>institutions receiving similar goods or<br>services.                                                                                                        |
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| 'in any other way<br>unreasonable<br>in the<br>circumstances' | Strengthened emphasis on the<br>third limb to s83C(2) which<br>will deem transactions that<br>might be reasonable market<br>value, or might defensibly be<br>for the operation of the school<br>to be unreasonable in light<br>of the fact that the Minister<br>provides financial assistance<br>to the benefit of the school<br>and therefore are prohibited<br>having regard to the facts<br>and circumstances of the<br>transaction.                                                                                                                                                                                                                                                                                                         | Unreasonableness is<br>highlighted through examples<br>only.                                                                                                                                                                                   | A similar limb whereby a PAA<br>would arise where it "is not<br>reasonably required for the<br>conduct of the school".<br>Similar to the application of the<br>NSW regulation, the circumstances<br>and context of the arrangement or<br>agreement would determine whether it<br>is reasonably required and is a question<br>of fact.                                                                 |
| Relevant<br>records                                           | <ul> <li>The draft moves away from<br/>inclusive language on the types<br/>of relevant records schools are<br/>required to keep. The broader,<br/>but now exhaustive list<br/>requires:</li> <li>A contract between the<br/>proprietor/school and the<br/>service provider, clearly<br/>setting out the services to be<br/>provided;</li> <li>tender documentation;</li> <li>documented evaluation<br/>criteria used to assess<br/>reasonable market value;</li> <li>documented compliance<br/>with procurement thresholds<br/>and policies (e.g. multiple<br/>quotes or tender process for<br/>higher-value items or long-<br/>term contracts);</li> <li>establishing a list of<br/>preferred suppliers through<br/>market testing;</li> </ul> | Currently provides guidance<br>on examples of the types of<br>policies and procedures schools<br>may include in their standard<br>operating procedures and<br>types of records to assist to<br>demonstrate compliance as an<br>inclusive list. | The Minimum Standards<br>Guidelines provide limited<br>guidance on records for<br>specific types of transactions<br>and schools should have<br>regard to broader governing<br>documentation and probity<br>requirements including<br>in relation to contracts,<br>financial management and<br>procurement, conflicts of<br>interest, mission statement,<br>and fit and proper person<br>requirements. |

| Transactions<br>covered by the<br>GuidelinesPropertyAcquisition of land for<br>future purposeMortgages & Loans (<br>Leasing/Rent by a Soc<br>(Land)Leasing of School-Ow<br>Property and AssetsDisposal of School As<br>Transfer of Assets or<br>Ground Rent/Leases<br>Unimproved LandBuildings and Related<br>Shared or Joint Use or<br>AssetsPreschool, Early Learn<br>and Out of School He<br>CareCredit/Monetary Loc<br>Investment of School<br>IncomeOutstanding DebtsSchool fundraising ad<br>for external causesEquipment<br>SalariesConsultancy and<br>Professional ServicesShared servicesSchool Related Trave<br>Compensation, settle<br>and other one off pa<br>InsuranceNational Redress Sch<br>for Institutional Child<br>Abuse | <ul> <li>Ground Rent/Leases for<br/>Unimproved Land</li> <li>Plant and Equipment<br/>Buildings and Related Works</li> <li>Intellectual Property</li> <li>Payment for Goods</li> <li>Consultancy and<br/>Professional Services</li> <li>Payments to Members of<br/>Governing Body</li> <li>Works</li> <li>School-Related Travel</li> <li>Other Common<br/>Payments and Financial<br/>Transactions</li> <li>Credit/Monetary Loans<br/>Outstanding Debts</li> </ul> | The Minimum Standards<br>Guidelines do not provide<br>specific examples for schools<br>other than in relation to<br>exceptions for ELC and<br>boarding premises, and<br>remuneration for governing<br>body members.<br>The NFP Guidelines provide a useful<br>reference point for how schools can<br>approach compliance with not-for-<br>profit and PAA requirements. |
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<sup>1</sup>S83C

1. The Minister must not provide financial assistance (whether under this Division or otherwise) to or for the benefit of a school that operates for profit.

2. A school operates for profit (without limiting the circumstances in which it does so) if the Minister is satisfied that-

- (a) any part of its proprietor's assets (in so far as they relate to the school) or its proprietor's income (in so far as it arises from the operation of the school) is used for any purpose other than for the operation of the school, or
- (b) any payment is made by the school to a related entity or other person or body
  - i. for property, goods or services at more than reasonable market value, or
  - ii. for property, goods or services that are not required for the operation of the school, or
  - iii. for property, goods or services that is in any other way unreasonable in the circumstances having regard to the fact that financial
  - assistance is provided to or for the benefit of the school by the Minister, or
- (c) any payment is made by the school to a person in connection with the person's activities as a member of the governing body of the school unless it is in reimbursement for a pament made by the person in connection with the operation of the school.