



**Marla Cowen**

**Team Leader**

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**Marla is a Team Leader of the not-for-profit team at Moores.**

Marla has always been passionate about using her legal skills to assist For Purpose organisations. She began her career as a tax lawyer at Allens Linklaters, and very quickly became heavily involved in the firm's pro-bono practice, becoming the team leader of the Homeless Persons' Legal Clinic.

With her tax background and passion for pro bono work, it was a natural progression for Marla to move to the Australian Charities and Not-for-Profits Commission (ACNC), where she worked as Legal Counsel during the first 4 years of the ACNC's establishment. Marla gained further regulatory and tax experience as a director at the Australian Taxation Office (ATO).

Marla's experience in Charity law led her to Justice Connect as manager of the Not-For-Profit (NFP) Advice team, where she advised NFP organisations of all shapes and sizes.

Having worked at both the ACNC and the ATO, Marla brings an inside understanding of matters relating to government regulation and can provide a unique perspective for NFPs in relation to their interactions with the regulators. She has expertise in establishing NFP organisations, charity registrations, responding to ACNC enforcement action, governance and compliance with ACNC governance standards, tax issues affecting NFPs and NFP constitutions.